



Vision 2030

For 156 years, the San Francisco SPCA has protected and cared for animals in need. As the challenges facing companion animals have changed, so have we.

Today, we are confronting a crisis that has been decades in the making, one that threatens pets, families, and shelters across California. A nationwide veterinary shortage, rising costs of care, and reduced access to spay/neuter services have left too many animals without the care they need.

In San Francisco, we remain steadfast in our mission, expanding access to veterinary care to keep pets with their families and prevent unnecessary surrenders of animals to shelters. But we also recognize that no shelter operates in isolation. Many of the challenges we face locally are deeply connected to a shortage of veterinary services across the state.

Nowhere is this more evident than in California's Central Valley, where entire communities lack basic veterinary care, putting millions of animals at risk and overwhelming shelters.

Vision 2030 is our plan to change that. By expanding San Francisco's system of care, providing basic services like spay/neuter and vaccines in the Central Valley, and tackling the systemic challenges to animal welfare statewide, we will improve the lives of 8 million animals by 2030.

Access to Care

Our pets are more than just animals. They're family. Yet, as care becomes harder to access due to nationwide veterinary shortages and financial limitations, many people are struggling to provide for their beloved companions. When pet guardians can't access care, it puts both animals and shelters in crisis, leading to overcrowded shelters and heartbreaking decisions.

Our strategic focus, Vision 2030, is how we're dismantling the barriers preventing access to care by expanding veterinary resources, building innovative care models, and advocating for systemic change.

Major Initiatives

ADOPTIONS

The bond between people and their pets is profound—bringing joy, companionship, and unconditional love. At the SF SPCA, we're dedicated to helping more animals find homes and preparing them for lifelong success. Through expert medical care, behavioral support, and spay/neuter programs, we ensure that every animal has the best possible chance of finding a loving home. By investing in our adoption program, we are reducing shelter overcrowding, preventing future surrenders, and giving thousands of animals a second chance.

SYSTEM OF CARE SAN FRANCISCO

San Francisco has always been at the heart of our mission. That's why we've built a system of veterinary care that expands access, helping pets stay with the families who love them. From free vaccine clinics and affordable spay/neuter services to preventative care at our Community Veterinary Clinic and financial assistance at our veterinary hospital, we're ensuring San Francisco residents can get essential care for their pets.

We believe veterinary care should be compassionate, accessible, and free of judgment. By addressing the barriers to veterinary services, we're creating a more inclusive, supportive system that benefits animals and their people.

BASIC CARE CENTRAL VALLEY

In California's Central Valley, a severe shortage of veterinary services has led to overcrowded shelters and limited access to care.* We are addressing this crisis by working directly with shelters and partners to expand veterinary services where they are needed most. Through our partnerships in Stockton, Fresno, Tulare County, and Kings County, we are building sustainable, community-driven solutions to remove barriers, strengthen shelter networks, and ensure families can access lifesaving care.

Our goal is to provide 5-10 subsidized spay and neuter surgeries per capita in these Central Valley communities, which is highly correlated with decreasing shelter intake. Each spay surgery can prevent 10,000 animals from entering a community. We also strive to vaccinate at least 70% of young dogs and cats to prevent illness. Additionally, we will continue to partner with shelters to transfer animals to the SF SPCA, where they receive medical and behavioral care before finding loving homes. By strengthening shelter networks and increasing access to veterinary care, we're not only easing today's crisis but also creating a sustainable future for animal welfare across California.

*Source: 2022 Access to Veterinary Care Survey of California Shelters

Innovation and Advocacy

Lasting change in animal welfare does not happen by chance; it is forged through innovation and advocacy. Our Shelter PALS initiative provides pro bono legal services to help shelters overcome policy barriers and improve outcomes for homeless animals. We also fight for stronger animal protection laws and solutions to California's veterinary shortage—because no pet should go without care due to systemic failures. By combining legal support, policy reform, and on-the-ground veterinary services, we are redefining what is possible in animal welfare.

Our Progress

Our vision is bold, and thanks to you, it's becoming a reality. Every day, we are making measurable progress—expanding access to care, strengthening shelters, and transforming lives. Visit sfspca.org/about/impact-results to see the impact we're making together and how your support is driving lasting change for animals in need.